TIMETABLE

Time CET	Monday 14 November	Tuesday 15 November	Wednesday 16 November	Thursday 17 November	Friday 18 November
		Module 1: Introduction. Strategic direction and trends Apex's lifecycle		**Module 2: Sustainability and triple bottom line**	**Module 3: Apex's products, services and shared services**
1 h 45 min TBC		**Webinar 1** Opening session Course overview	**Webinar 2** PESTLE analysis and content review. Lifecycle examples	**Webinar 3** Sustainability and triple bottom line. Business models	**Webinar 4** Products, services and shared services
Any time	Enrollment Ecampus onboarding	**Self-guided learning** Visioning and participatory approach	**Self- guided learning** Management, Governance and Leadership Lifecycle and functions Case study analysis	**Self-guided learning** Financial sustainability Managing Public Finance schemes Business models Case study analysis	**Self-guided learning** Capacity development services

Time CET	Monday 21 November	Tuesday 22 November	Wednesday 23 November	Thursday 24 November	Friday 25 November
		Module 4: Managing risks	**Module 5: An Enabling Environment**	Closing	
1 h 45 min TBC		**Webinar 5** Risk management	**Webinar 6** An Enabling Policy, Legislative and Regulatory Environment and the role of apexes	**Webinar 7** Course wrap-up and closure	
Any time		**Self-guided learning** Risk management at member and apex levels Case study analysis	**Self-guided learning** Enabling environment Case study analysis		Closing activities

Legend   ☐ Modules   ☐ Webinar sessions   ☐ Self-guided learning